## Draft Budget for the Financial Year 2018/19

## Appendix G

|   | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18<br>Revised<br>Budget | 18/19<br>Pressures<br>(Savings) | 18/19<br>Draft<br>Budget |
|---|-----------------------------|--------------------|----------------------------|---------------------------------|--------------------------|
| Customer First                                | 3,140,304                   | -630,681           | 2,509,623                  | -40,152                         | 2,469,471                |
| Strategy and Commissioning                    | 892,504                     | -11,190            | 881,314                    | 4,529                           | 885,843                  |
| Commercial Services                           | 3,072,042                   | 263,930            | 3,335,972                  | 183,482                         | 3,519,454                |
| Support Services                              | 2,923,777                   | 377,941            | 3,301,718                  | 58,492                          | 3,360,210                |
|   | 10,028,627                  | 0                  | 10,028,627                 | 206,351                         | 10,234,978               |
| Contributions to/(from) Reserves (Appendix C) | 750,446                     |                    |                            |                                 | 1,100,612                |
| Reversal of Depreciation                      | -1,933,000                  |                    |                            |                                 | -1,933,000               |
| Reversal of Pension Costs (IAS19)             | -500,000                    |                    |                            |                                 | -500,000                 |
| Net Budget Total (see note 1)                 | 8,346,074                   |                    |                            |                                 | 8,902,590                |
| funded by:                                    |                             |                    |                            |                                 |                          |
| Revenue Support Grant                         | 245,393                     |                    |                            |                                 | 0                        |
| Localised Business Rates                      | 1,764,799                   |                    |                            |                                 | 2,182,383                |
| Business Rates Pilot Gain and Growth          | 0                           |                    |                            |                                 | 575,000                  |
| Rural Services Delivery Grant (note 2)        | 327,451                     |                    |                            |                                 | 0                        |
| Council Tax (assuming an increase of £5)      | 5,809,541                   |                    |                            |                                 | 6,072,207                |
| Collection Fund Surplus                       | 143,000                     |                    |                            |                                 | 73,000                   |
| Transition Grant                              | 55,890                      |                    |                            |                                 | 0                        |
| Total   | 8,346,074                   |                    |                            |                                 | 8,902,590                |

Note 1: The increase in the Net Budget from  $\pounds 8.35m$  (2017/18) to  $\pounds 8.91m$  (2018/19) is mainly due to the  $\pounds 0.575m$  business rates pilot gain, of which,  $\pounds 0.475m$  is recommended to be earmarked for economic regeneration projects.

Note 2: Rural Services Delivery Grant of £327,451 has been included within the business rates baseline as part of the business rates pilot.

|       |                                      | 17/18<br>Original | 17/18     | 17/18<br>Revised | 18/19<br>Pressures | 18/19<br>Draft |
|-------|--------------------------------------|-------------------|-----------|------------------|--------------------|----------------|
|       |                                      | Budget            | Virements | Budget           | (Savings)          | Budget         |
| S1010 | Customer Contact Centre              | 494,580           | -6,580    | 488,000          | 11,814             | 499,814        |
| S1013 | Localities                           | 306,020           | -12,420   | 293,600          | -8,368             | 285,232        |
| S1014 | Case Management (see note 3)         | 1,100,340         | -25,440   | 1,074,900        | 89,367             | 1,164,267      |
| S1015 | Specialists (see note 3)             | 1,330,310         | -12,410   | 1,317,900        | 228,722            | 1,546,622      |
| S1020 | Planning Applications & Advice       | -437,400          | 0         | -437,400         | -263,000           | -700,400       |
| S1021 | Development Control - Enforcement    | 4,700             | 0         | 4,700            | 0                  | 4,700          |
| S1030 | Economic Development                 | 5,580             | -80       | 5,500            | 0                  | 5,500          |
| S1034 | Planning Policy                      | 16,900            | 0         | 16,900           | 0                  | 16,900         |
| S1040 | Local Land Charges                   | -119,850          | -16,050   | -135,900         | 0                  | -135,900       |
| S1060 | Community Development                | 172,400           | 0         | 172,400          | -18,000            | 154,400        |
| S1070 | Environmental Initiatives            | 64,600            | 0         | 64,600           | 0                  | 64,600         |
| S1104 | Other Land and Investment Properties | -42,240           | -460      | -42,700          | 0                  | -42,700        |
| S1165 | Follaton House                       | 180,910           | -29,910   | 151,000          | -15,697            | 135,303        |
| S1250 | CoP Leads & Group Manager            | 152,810           | -410      | 152,400          | 4,860              | 157,260        |
| S1301 | Other Community Parks & Open Spaces  | 396,660           | -279,760  | 116,900          | -3,000             | 113,900        |
| S1305 | Cemeteries & Burials                 | 47,800            | -19,100   | 28,700           | 0                  | 28,700         |
| S1306 | Countryside Recreation               | 9,000             | 0         | 9,000            | -6,500             | 2,500          |
| S1310 | Leisure Centres                      | 464,610           | -18,510   | 446,100          | 0                  | 446,100        |
| S1311 | Outdoor Sports and Recreation        | 298,170           | -159,091  | 139,079          | 0                  | 139,079        |
| S1365 | Flood Defence & Land Drainage        | 48,040            | -840      | 47,200           | 0                  | 47,200         |
| S1367 | Coast Protection                     | 82,050            | -26,050   | 56,000           | 0                  | 56,000         |
| S1400 | Employment Estates Overheads         | -940,830          | -33,570   | -974,400         | -5,000             | -979,400       |
| S1501 | General Health                       | 11,000            | 0         | 11,000           | 0                  | 11,000         |
| S1503 | Public Health                        | 11,744            | 0         | 11,744           | -45,300            | -33,556        |
| S1531 | Licensing                            | -173,300          | 0         | -173,300         | 11,200             | -162,100       |
| S1533 | Pest Control                         | 13,600            | 0         | 13,600           | 0                  | 13,600         |
| S1534 | Pollution Control                    | -7,890            | 9,990     | 2,100            | 0                  | 2,100          |
| S1535 | Food Safety                          | 15,500            | 0         | 15,500           | -1,250             | 14,250         |
| S1536 | Health and Safety at Work            | 15,600            | 0         | 15,600           | 0                  | 15,600         |
| S1544 | Community Safety                     | 6,500             | 0         | 6,500            | 0                  | 6,500          |
| S1545 | Emergency Planning                   | 8,000             | 2,700     | 10,700           | 0                  | 10,700         |
| S1550 | Housing Standards                    | 5,200             | 0         | 5,200            | 0                  | 5,200          |
| S1551 | Homelessness                         | 159,490           | -2,690    | 156,800          | 0                  | 156,800        |
| S1552 | Housing Advice                       | 10,200            | 0         | 10,200           | 0                  | 10,200         |
| S1553 | Housing Enabling                     | 1,800             | 0         | 1,800            | 0                  | 1,800          |
| S1555 | Private Sector Housing Renewal       | 13,700            | 0         | 13,700           | 0                  | 13,700         |
| S1558 | Housing Strategy                     | 11,200            | 0         | 11,200           | 0                  | 11,200         |
| S1565 | Housing Benefit Payments             | -47,000           | 0         | -47,000          | -40,000            | -87,000        |
| S1568 | Housing Benefit Administration       | -207,400          | 0         | -207,400         | 20,000             | -187,400       |
| S1571 | Council Tax Collection               | -278,200          | 0         | -278,200         | 0                  | -278,200       |
| S1574 | Council Tax Support                  | -64,600           | 0         | -64,600          | 0                  | -64,600        |
|       |                                      | 3,140,304         | -630,681  | 2,509,623        | -40,152            | 2,469,471      |

Note 3: The Specialist (S1015) and Case Management (S1014) cost centres include additional staffing costs relating to the 20% increase in planning fees, which is ring-fenced for the planning service.

|       |   | 17/18    |           | 17/18   | 18/19     | 18/19   |
|-------|---|----------|-----------|---------|-----------|---------|
|       |   | Original | 17/18     | Revised | Pressures | Draft   |
|       |   | Budget   | Virements | Budget  | (Savings) | Budget  |
| S3001 | Electoral Registration                        | 138,040  | -1,940    | 136,100 | -4,519    | 131,581 |
| S3010 | District Elections                            | 1,100    | 0         | 1,100   | 0         | 1,100   |
| S3041 | Communications & Media CoP                    | 72,540   | -2,810    | 69,730  | 3,268     | 72,998  |
| S3042 | Marketing and Tourism                         | 0        | 0         | 0       | 0         | 0       |
| S3043 | South Hams Magazine                           | 0        | 0         | 0       | 0         | 0       |
| S3050 | Democratic Representation & Management        | 336,454  | 0         | 336,454 | 0         | 336,454 |
| S3051 | HA-Member Support & Democratic Services       | 89,320   | -5,220    | 84,100  | 2,793     | 86,893  |
| S3075 | Waste & Place Strategy                        | 53,610   | -410      | 53,200  | 887       | 54,087  |
| S4501 | Performance, Intelligence & Strategic Finance | 127,310  | -810      | 126,500 | 2,100     | 128,600 |
| S4510 | Building Regulations                          | -20,670  | 0         | -20,670 | 0         | -20,670 |
| S4511 | Other Building Control Work                   | 94,800   | 0         | 94,800  | 0         | 94,800  |
|       |   | 892,504  | -11,190   | 881,314 | 4,529     | 885,843 |
|       |   |          |           |         |           |         |

|       |                                       | 17/18<br>Original<br>Budget | 17/18<br>Virements | 17/18<br>Revised<br>Budget | 18/19<br>Pressures<br>(Savings) | 18/19<br>Draft<br>Budget |
|-------|---------------------------------------|-----------------------------|--------------------|----------------------------|---------------------------------|--------------------------|
| S1304 | Grounds Maintenance General           | -33,297                     | 479,590            | 446,293                    | 2,452                           | 448,745                  |
| S2002 | Beach and Water Safety                | 84,600                      | 0                  | 84,600                     | -40,000                         | 44,600                   |
| S2005 | Salcombe Harbour                      | 0                           | 0                  | 0                          | 0                               | 0                        |
| S2010 | Dartmouth Ferry                       | 94,820                      | -59,320            | 35,500                     | -61,171                         | -25,671                  |
| S2017 | Street and Beach Cleaning             | 892,301                     | -45,284            | 847,017                    | -52,561                         | 794,456                  |
| S2030 | Totnes Depot                          | -1,700                      | 58,000             | 56,300                     | 0                               | 56,300                   |
| S2040 | Dartmouth Depot                       | 300                         | 3,500              | 3,800                      | 0                               | 3,800                    |
| S2041 | Transfer Station Torr Quarry          | 248,500                     | 10,000             | 258,500                    | 1,386                           | 259,886                  |
| S2043 | Ivybridge Depot                       | -100                        | 40,400             | 40,300                     | 6,000                           | 46,300                   |
| S2044 | Torr Quarry Depot                     | 400                         | 24,900             | 25,300                     | 0                               | 25,300                   |
| S2101 | Car Parking Overhead Account          | -1,740,715                  | -34,460            | -1,775,175                 | -99,333                         | -1,874,508               |
| S2310 | Dog Warden Service                    | 5,000                       | 0                  | 5,000                      | 0                               | 5,000                    |
| S2400 | Public Conveniences Overheads Account | 674,724                     | -2,739             | 671,985                    | -39,002                         | 632,983                  |
| S2702 | Household Waste Collection            | 1,844,680                   | -63,797            | 1,780,883                  | 219,924                         | 2,000,807                |
| S2705 | Recycling Services                    | 570,166                     | -45,672            | 524,494                    | 18,229                          | 542,723                  |
| S2710 | Mechanical Leaf Sweepings             | -34,500                     | 34,500             | 0                          | 0                               | 0                        |
| S2713 | Trade Waste Services                  | -110,975                    | -1,857             | -112,832                   | 68,540                          | -44,292                  |
| S2715 | Garden Waste Services                 | 4,000                       | -4,000             | 0                          | 0                               | 0                        |
| S2716 | Food Waste Services                   | -3,400                      | 0                  | -3,400                     | 0                               | -3,400                   |
| S2720 | Waste & Recycling Services            | 393,740                     | -77,840            | 315,900                    | 7,628                           | 323,528                  |
| S2721 | Environment Services - Manual Staff   | -36,789                     | 21,639             | -15,150                    | 36,056                          | 20,906                   |
| S2733 | Other Commercial Services             | 426,460                     | -4,460             | 422,000                    | 39,924                          | 461,924                  |
| S2734 | Pannier Markets Overheads             | -89,280                     | -520               | -89,800                    | 0                               | -89,800                  |
| S2841 | Repairs and Maintenance               | -67,393                     | -52,850            | -120,243                   | 75,410                          | -44,833                  |
| S2884 | Supervisors Vehicles                  | 200                         | -7,200             | -7,000                     | 0                               | -7,000                   |
| S2886 | Landscape and Leisure Vehicles        | 0                           | 0                  | 0                          | 0                               | 0                        |
| S2887 | Street Scene Vehicles                 | 300                         | -8,600             | -8,300                     | 0                               | -8,300                   |
| S2703 | Data Management                       | -50,000                     | 0                  | -50,000                    | 0                               | -50,000                  |
|       |                                       | 3,072,042                   | 263,930            | 3,335,972                  | 183,482                         | 3,519,454                |

|       |                                  | 17/18     |                    | 17/18     | 18/19     | 18/19           |
|-------|----------------------------------|-----------|--------------------|-----------|-----------|-----------------|
|       |                                  | Original  | 17/18<br>Viromonto | Revised   | Pressures | Draft<br>Budget |
|       |                                  | Budget    | Virements          | Budget    | (Savings) | Budget          |
| S4001 | Executive Directors              | 140,510   | -6,510             | 134,000   | 619       | 134,619         |
| S4004 | Corporate Training & Occ Health  | 43,200    | -900               | 42,300    | 0         | 42,300          |
| S4009 | Non Distributed Costs            | 478,979   | -8,779             | 470,200   | 0         | 470,200         |
| S4010 | Inflation/Pension Provision      | 0         | 0                  | 0         | 0         | 0               |
| S4041 | Internal Audit                   | 81,610    | -2,510             | 79,100    | 2,269     | 81,369          |
| S4084 | ICT Software & Support Contracts | 336,620   | 0                  | 336,620   | 40,000    | 376,620         |
| S4086 | Client Hardware Replacement      | 36,600    | 0                  | 36,600    | 15,000    | 51,600          |
| S4100 | Human Resources CoP              | 128,320   | 7,980              | 136,300   | 6,059     | 142,359         |
| S4101 | Legal CoP                        | 169,610   | -12,310            | 157,300   | 13,137    | 170,437         |
| S4102 | Design CoP                       | 53,610    | -810               | 52,800    | 2,692     | 55,492          |
| S4103 | Finance CoP                      | 229,440   | -11,940            | 217,500   | -449      | 217,051         |
| S4104 | ICT CoP                          | 264,350   | -26,750            | 237,600   | -3,878    | 233,722         |
| S4150 | Support Services Case Management | 421,610   | -11,510            | 410,100   | 68,200    | 478,300         |
| S4160 | Corporate Management             | 177,300   | 2,000              | 179,300   | -10,000   | 169,300         |
| S4180 | Support Services Mgmt & O`Heads  | 103,610   | 15,790             | 119,400   | 5,663     | 125,063         |
| S4196 | Customer Support                 | 124,250   | -23,250            | 101,000   | 5,180     | 106,180         |
| S4199 | Central Service Overheads        | 165,500   | -2,000             | 163,500   | 0         | 163,500         |
| S4200 | Insurance                        | 0         | 459,440            | 459,440   | -77,000   | 382,440         |
| S6021 | Parish Support Grant             | 91,658    | 0                  | 91,658    | -9,000    | 82,658          |
| S6050 | Interest & Investment Income     | -123,000  | 0                  | -123,000  | 0         | -123,000        |
|       |                                  | 2,923,777 | 377,941            | 3,301,718 | 58,492    | 3,360,210       |

Note: The largest virements are for the centralisation of insurance and grounds maintenance budgets into their own single cost centre being S4200 and S1304.